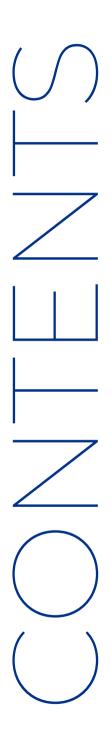


# Annual Report

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# INTRODUCTION

The Family Advisory Council (FAC) represents the voices of patients and caregivers of Boston Children's Hospital.

Membership includes parents and caregivers, one adult patient, and staff members.

FAC members engage with the hospital in three key ways:



Advise Share

Provide feedback at monthly council meetings and in focus groups, workgroups, and committees.



Participate in hospital committees that are focused on the strategic and corporate goals of Boston Children's.



Identify and drive projects that are important to the FAC, working with hospital departments along the way.

Drawing on the lived experience of Boston Children's patients and families, we advance patient and family-centered engagement to achieve the highest standard of safe, comprehensive, and compassionate care. We collaborate with leadership, staff, and other families to impact decisions across the systems of care.

# A WELCOME FROM OUR LEADERS

On behalf of the Boston Children's Hospital Family Advisory Council (FAC), we are pleased to present our 2022 Annual Report. This report includes information about the FAC, examples of key partnerships with hospital leadership and staff, and 2022 highlights and challenges.

Above all, we are grateful for the dedicated and passionate patient and family advisors who commit their time and experiences to this council, and for the Boston Children's workforce who continue to welcome patient and family voices into important improvement conversations and decisions.

We welcome your feedback and continued opportunities for partnership.

Warm regards,

Erin Poirier, parent co-chair (2023-25) Jon Whiting, senior leadership co-chair (2020-present) Aimee Williamson, parent co-chair (2020-2022)



Collaborating with our Family Advisory
Council allows Boston Children's Hospital to
learn from the expertise of our patients and
families who we have the privilege of caring
for. Clearly understanding the family
perspective of the health care process allows
the organization to create and design highly
reliable systems that promote healing.

-Jon Whiting, DNP, RN, CCRN, Vice President and Associate Chief Nurse, Nursing/Patient Care & Clinical Operations FAC Senior Leadership Co-Chair

# 2022 FAC HIGHLIGHTS

FAC members contributed to Boston Children's in the following ways:

29 FAC Members

22 Active; 7 Emeritus



731+ Volunteer Hours



### 550 Activities

workgroup/committee meetings, speaking engagement, focus, email feedback, etc.



## 53 Unique Engagements

(committees, workgroups, projects)



## Impact Across the Organization

Experience, Policy, Safety & Quality, Innovation & Technology, Research, Education & Training, FAC-specific and more



I am proud to be able to contribute in a small way to making future

experiences even better."

-Suzanne Roma, FAC member

# 2022 FAC HIGHLIGHTS

In 2022, 29 FAC members brought these perspectives and experiences to improvement efforts across the hospital. We are deeply grateful for these opportunities.

Racial/ ethnic diversity Moms, dads, adult patient

Multiple languages Virtual member access Varied life & healthcare experience

#### Advise & Share



The following teams/groups solicited FAC feedback at monthly council meetings:

- Digital Health / IDHA / Virtual Visits
- Office of Experience
- Transforming Tomorrow Team
- Patient Access





### Partner & Support



FAC members served on over **50** different hospital committee and workgroups including: Patient Care Assessment Committee (PCAC), Inpatient & Outpatient Voices Committees, Falls Committee, Discharge Optimization, ED Triage Improvement, Care Bundles Program, Genomic Information Commons, etc.

## Drive & Lead



Five FAC Strategic Workgroups focused on the following areas: Internal Culture, FAC EDI, Online Support for Patients & Families, Experience Education, Care Bundles Programs.

"Care bundles
is by far the
most
rewarding
experience I
have had
while serving
on the FAC!"

-Lisa Cleary, FAC member

# 2022 FAC STRATEGIC WORKGROUP ACHIEVEMENTS

### Care Bundles Program

Together, the BCH FAC and social work provide patients and families receiving care at Boston Children's with care and comfort items that let them know their human needs are important to us.



### **FAC Internal Culture**

Ensuring that the FAC maintains a member-driven focus, this group works to foster connections between members and meeting each member where they are to harness their authentic voice. Regular member feedback guides efforts.



## **Experience Education**

Through speaking engagements, Family Advisors bring the "Walk in Our Shoes" perspective to learning venues such as: House Staff Orientation, Optimal Care, Optimal Service education, call center training, department specific staff meetings, etc.



## Online Support for Patients & Families

In partnership with the Digital Experience team (part of the Department of Marketing & Communications), the FAC has worked towards reorganizing patient and family resource content on the hospital's external website with the intention of increasing access to helpful information by patients and families considering and or seeking care at Boston Children's.



## FAC Equity, Diversity, Inclusion

We continue to implement aspects of the FAC EDI plan that our members wrote and adopted in 2020. This plan focuses on internal council culture, elevating diverse family voices beyond the FAC, and welcoming/sustaining a FAC membership that is representative of BCH patient/family populations. In 2022, the FAC worked to:



- Eliminate barriers to join the FAC by refreshing our candidate and onboarding processes.
- Welcome a non-English speaking parent to the FAC.
- Partner with BCH EDI leaders to bring a tailored EDI workshop to FAC members.

# FAC IMPACT

# ALIGNED WITH ENTERPRISE STRATEGY FRAMEWORK (FY22)

1

#### **ACCESS**

- Family voices incorporated into identification of optimal call experience components.
- Family speakers invited to share personal stories with frontline staff as part of Call Center staff education and Optimal Care, Optimal Service training.

2

#### **OUR PEOPLE**

 FAC members celebrated Best in Care Award nominees and BCH workforce members by narrating a gratitude video. One FAC member delivered live gratitude message during annual Best in Care celebration.

It is not enough to say that the FAC is a fulfilling experience but one that reinforces the good we can do and encourages the compassion we have for others."

-Jinah Lee, FAC member



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#### **EQUITY, DIVERSITY, INCLUSION**

- Welcomed our first non-English speaking member to the FAC.
- Presented aspects of FAC-specific EDI journey at the Beryl Institute's annual conference (March 2022).
- 2022 membership aligns with BCH FY21 patient/family population in key areas.
- Commitment to FAC internal culture serves as a backbone to our strategic efforts.

4



- Families worked with the Digital
  Health team to identify chronic
  conditions to be included in legislation
  providing a framework of pediatric
  patient eligibility for ongoing virtual
  care.
- Celebrated 9th year of family advisor partnership for Harvard-Wide Health Services Research Fellowship Program



# 2022 TOP CHALLENGES

We are proud of FAC accomplishments, but strive for continuous improvement. The following include challenges we faced in 2022 and areas we have identified for growth and improvement.

# Integration of first non-English speaking member

We welcomed our first FAC member with Limited English Proficiency to the council in January 2022. Implementing interpretation and translation supports into our existing processes has not been without challenges, but we continue to learn from this process and solicit feedback to make meetings the best they can be for all FAC members.

## Driving FAC Strategic Initiatives

Two strategic initiatives: Online Support for Patients and Families and Education Experience are highly dependent on BCH stakeholder partnerships. Attrition, redirection of resources for Covid-related work and increased patient/family needs resulted in other priorities that delayed our efforts in these areas.

## Enhancing internal FAC culture virtually

Though we remain committed to finding creative ways to build and sustain connections amongst our membership, operating in a 100% virtual environment is an everyday challenge that we face.

## Leadership Transition / FAC Staff Capacity

We have experienced a number of shifts and transitions within FAC leadership and FAC staff. Since 2020, FAC staff support has been reduced by 50%. In 2021, we had three different senior leadership cochairs in the role.

# Re-Engaging Hospital Partners 'Post Pandemic"

From 2016-February 2020, FAC members directly impacted BCH employees through speaking engagements. With a shift to virtual learning, many opportunities were eliminated. Speaking engagement opportunities have been much missed by FAC members.

# **NEXT STEPS**

Our 2023-25 strategic plan organizes FAC goals and priorities by target audiences.



FAC Member Experience

#### Areas of focus:

- Internal FAC Culture
- Equity, Diversity, Inclusion
- Operational Excellence

Patient & Family Experience

#### Areas of focus:

- Care Bundles Program
- Patient & Family Resources user experience
- Communication Tools





Workforce Experience

#### Areas of focus:

- Workforce Education
- Workforce Appreciation & Support

"I'd still really love for families to be directly involved with clinician training."

-Jackey Bennett, FAC Member



# STAKEHOLDER INSIGHTS



"We have had a family/patient speak at House Staff
Orientation for incoming clinical fellows for the past
several years. While the interaction is brief, it is a
powerful one. It adds a human touch to a day that
has a lot of regulatory aspects to it and sets the stage
for the fellows to learn about Boston Children's focus
on patient- and family-centered care."
-Tery Noseworthy, Director, Graduate Medical Education

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"The FAC always humanizes the work we do. It is easy to get lost in the business of our work, however at the end of the day, our families are why we do what we do. We have changed decisions based off of our FAC contributions and it genuinely has been in line with our employee satisfaction of wanting to help our families on the phone."



-Alisa Marino, Program Administrative Mgr | Patient Access





"Social work and the Family Advisory Council are partners in thoughtful approach to care! Their work with social work expands the bounds of what we can do to take care of families every day."

-Pam Chamorro, Director, Social Work Program

# 2022 FAMILY ADVISORY COUNCIL



Katie Baker



Kate Bazinsky



Jackey Bennett



Chava Bolotin



Lisa Cleary



Alisha Durant



Steve Favulli



Jinah Lee



Esterlina MacInnes



Emily Martins



Sarah Morris



Katie Nill



Erin Poirier Co-chair (23-25)



Padmaja Raman



Suzanne Roma



Maria Santos



Erin Sullivan



Angela Villamil



Aimee Williamson Co-chair (20-22)



Brenda Allair (emeritus)



Lisa Burgess (emeritus)



Prisnel Dominique (emeritus)



Valerie Fleishman (emeritus)



Serena Hadsell (emeritus)



Sue McCarthy (emeritus)



Bill O'Donnell (emeritus)



Katie Litterer Program Mgr, Family Partnerships



Lisa Rubino Director, Patient Experience



Dr. Sara Toomey Chief Safety & Quality Officer, Chief Experience Officer



Jon Whiting Assoc. Chief Nurse VP Patient Care & Clinical Operations FAC Senior Leadership Co-chair

# LEADERSHIP, EXECUTIVE & KEY STAKEHOLDER PARTNERS



Laura Wood, DNP, RN, NEA-BC, FAAN EVP, Patient Care Operations & System CNO, Sporing Carpenter Chair for Nursing



Dick Argys Chief Culture Officer and Chief Administrative Officer



Pam Chamorro MSW, LICSW, Director of Social Work



Miranda Day, MS, MBA, CCLS Director, Family and Volunteer Services



Beth Donegan Driscoll Director, Child Life Services



Josh Greenberg VP, Government Relations



·Tyonne Hinson, DrPH, MSN, RN, NE-BC, Senior Director, Nursing and Patient Care Operations



Jennifer Magaziner VP, Digital Health



Alisa Marino, MHA
Program
Administrative
Manager |
Patient Access



Heather Meyers, MBA Director, Virtual Care



Kevin Pawl MS, FACMPE Senior Director, Patient Access



Transforming Tomorrow Team

## Work with us

We'd love to hear from you about work that may benefit from family perspectives. There are many ways to weave family voices into your efforts. Please reach out to us to begin a conversation.



"I love (LOVE) seeing the work we do reflected around the hospital. It makes me feel so engaged and like I'm making a difference."

-Katie Baker, FAC Member

# CONTACT

Boston Children's Hospital Family Advisory Council

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