Boston Children’s Hospital Community Health Strategic Implementation Plan
12.6.19

**Overall Approach**

1. This implementation plan is a living document that will evolve and be refined as implementation occurs and we learn what is achievable and sustainable.
2. The plan mirrors the format and shares content with Boston CHNA-CHIP Collaborative 2019 Implementation Plan (CHIP)
3. Strategies are grouped into categories: Policy/Advocacy, Systems and Environmental Change

**Strategy Categories**

<table>
<thead>
<tr>
<th>Policy/ Advocacy</th>
<th>Program Development/Systems Change</th>
<th>Environmental Change</th>
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| • Legislative Policy:  
  o Federal, State, Local  
  o Is written, debated, voted on, passed, implemented  
 | • Changes within an organization to promote health  
 • Organizational infrastructure changes including procurement  
 • Community planning and programming that incorporates child and family health  
 • Building referral systems internally or externally | • Addresses the economic, experienced, or built/physical environment  
 o Economic environment – financial incentives or disincentives to promote health  
 o Experienced environment – safety, stigma  
 o Built environment – physical spaces to support changes in health behaviors |
| • Administrative Policy:  
  o Public agencies issue guidance  
  o Administrative rules that govern how laws are implemented | | |


Strategic Implementation Plan Summary Goals and Objectives

**GOAL 1: Promote mental health and emotional wellness by nurturing resilient communities and building equitable, accessible, and supportive systems of care**

**OBJECTIVE 1.1:** By 2022, increase the number of diverse, culturally/linguistically competent licensed clinical behavioral health workers and community-based behavioral health caregivers

**OBJECTIVE 1.2:** By 2022, increase the number of non-traditional places/settings for children and families to access behavioral services and resources

**OBJECTIVE 1.3:** By 2022, identify resources and supports to increase mental health and trauma services and supports where children live and learn in BCH priority communities (Dorchester, Jamaica Plain, Roxbury, Mission Hill/ Fenway, Mattapan)

**GOAL 2: Support safe, stable, healthy, equitable, affordable housing for children and families**

**OBJECTIVE 2.1:** By 2022 work toward policy and systems changes that would decrease the number of low/moderate-income families with children who are homeless or housing insecure.

**OBJECTIVE 2.2:** By 2022, increase pathways to mobility for low-income families through approaches that build assets and facilitate homeownership.

**GOAL 3: Support youth-centered and engaged programming to drive improvements in career planning and youth workforce services**

**OBJECTIVE 3.1:** By 2022, increase the engagement and participation of youth in youth-development programs in BCH priority neighborhoods

**OBJECTIVE 3.2:** By 2022, increase over identified baseline, the number of youth who engage in advocacy activities that can influence decisions made by City/State/Federal government that contribute to their wellness and the health of their community

**GOAL 4: Improve health and quality of life outcomes for children with asthma**

**OBJECTIVE 4.1:** By 2022, reduce the racial disparity in emergency department visits and hospitalizations due to asthma in children

**GOAL 5: Provide culturally relevant supports to children and families that encourage them to have healthy weight and increase access to affordable and nutritious food**

**OBJECTIVE 5.1:** By 2022 increase collaboration and alignment of existing Boston Children’s healthy weight and nutrition programs and initiatives

**GOAL 6: Set a high trajectory for success in school and life among children birth to 5-years old**

**OBJECTIVE 6.1:** By 2022, expand training and quality improvement supports for early education and care (EEC) community-based providers

**OBJECTIVE 6.2:** By 2022 enhance engagement and skill building for parents and families with children birth to 5-years old through community programing

**OBJECTIVE 6.3:** By 2022, advocate and collaborate to increase the amount of flexible, affordable, high quality child care for children birth to 5-years old